To whom it may concern,

Company Name: Nichi-Iko Pharmaceutical Co., Ltd. Representative: Yuichi Tamura, President & CEO (Securities Code: 4541, TSE Prime Market)
Contact: Susumu Kanda, Executive Vice President, President Office Director (Tel. 076-432-2121)

Notice Regarding Convocation of the Extraordinary General Meeting of Shareholders and Decision on Agenda Proposals, Capital Reduction, Appropriation of Surplus, Change in Representative Board Member, and Officer Appointments

In the "Notice Regarding Setting the Record Date for Convocation of the Extraordinary General Meeting of Shareholders" dated November 14, 2022, the Company announced that an extraordinary general meeting of shareholders (the "EGM") will be held with November 30, 2022 set as the record date. At the Board of Directors meeting held today, the date of the EGM and the agenda proposals were resolved as follows.

The Board of Directors resolution was made on the precondition that the ordinary shares of the Company (the "Company Shares") will be delisted through certain procedures including the holding of the EGM.

Further, as notified in the "Notice Regarding Issuance of New Shares by Third-Party Allotment, Partial Amendment of Articles of Incorporation, Share Consolidation, Abolition of Provisions on Share Units, Reduction of Capital and Capital Reserve Amounts, Appropriation of Surplus, and Change in Parent Company and Largest Shareholder (Major Shareholder)" dated November 14, 2022, the effectiveness of the share consolidation is conditional upon the payment for the common shares of the Company (the "New Shares") through a third-party allotment to Godo Kaisha JSD, which is managed and operated by J-Will Partners Co., Ltd., with a total paid-in amount of JPY 20 billion (the "Third-Party Allotment"). The Company will promptly disclose details of the issuance date of the New Shares for the Third-Party Allotment and the timetable for the delisting of the Company Shares as they are decided.

- I. Convocation of the EGM and Decision on Agenda Proposals
- 1. Regarding the date, time, and location of the EGM and the agenda proposals:
 - (1) Date and Time: Friday, February 17, 2022 at 10:00 a.m. (Japan Standard Time)
 - (2) Venue: Tamura Building 1F, 1-5-24 Sogawa, Toyama-shi, Toyama, Japan
 - (3) Proposes

Items to be resolved

Proposal 1: Issuance of shares for subscription through third-party allotment (1)

Proposal 2: Partial amendment of the Articles of Incorporation to increase the total number of

authorized shares

Proposal 3: Issuance of shares for subscription through third-party allotment (2)

Proposal 4: Reduction of amount of capital

Proposal 5: Reduction of amount of capital reserves

Proposal 6: Appropriation of surplus

Proposal 7: Election of five persons as directors (excluding directors who are audit committee

members)

Proposal 8: Election of three persons as directors who are audit committee members

Proposal 9: Share consolidation

Proposal 10: Partial amendment of the Articles of Incorporation relating to the abolition of share

units provisions, etc.

For details on each of the above proposals, please refer to "Notice Regarding Issuance of New Shares by Third-Party Allotment, Partial Amendment of Articles of Incorporation, Share Consolidation, Abolition of Provisions on Share Units, Reduction of Capital and Capital Reserve Amounts, Appropriation of Surplus, and Change in Parent Company and Largest Shareholder (Major Shareholder)" dated by the Company on November 14, 2022 and "II. Capital Reduction and Appropriation of Surplus" below.

II. Capital Reduction and Appropriation of Surplus

At the Board of Directors meeting held today, the details of the reduction in the amount of capital and capital reserves (the "Capital Reduction") and the details of the application of the other capital reserves that would increase as a result of the Capital Reduction against the negative retained earnings carried forward (the "Appropriation of Surplus") conditional upon the payment of the New Shares through the Third-Party Allotment Capital Increase, were resolved as follows.

1. Purpose of Capital Reduction and Appropriation of Surplus

In order to quickly improve our financial condition and prepare for a flexible and agile capital policy, we have decided to reduce the amount of capital and capital reserves and make a transfer to other capital surplus, which constitutes a distributable amount.

The Company will also conduct an appropriation of surplus pursuant to Article 452 of the Companies Act and apply the increase in other capital surplus as a result of the Capital Reduction against the negative retained earnings carried forward.

The Capital Reduction will be carried out conditional upon the payment for the New Shares.

2. Outline of Capital Reduction

(1) Amount of capital to be reduced

The amount of capital after the Third-Party Allotment will be reduced by JPY 35,875,865,942 from JPY 35,975,865,942 to JPY 100,000,000.

(2) Amount of capital reserves to be reduced

The amount of capital reserves after the Third-Party Allotment will be reduced by JPY 34,411,608,492 from JPY 34,511,608,492 to JPY 100,000,000.

(3) Method of Capital Reduction

Pursuant to the provisions of Article 447(1) and Article 448(1) of the Companies Act, after the Capital Reduction is carried out as described above, the respective amounts will be transferred to other capital surplus.

3. Outline of Appropriation of Surplus

(1) Surplus item to be reduced and amount thereof

Other capital surplus: JPY 40,844,719,767

(2) Surplus item to be increased and amount thereof

Retained earnings carried forward: JPY 40,844,719,767

4. Schedule

The outline of the schedule (scheduled) for the consolidation of shares (the "Share Consolidation"), the Capital Reduction, and the Disposition of Surplus if all of the New Shares for the Third-Party Allotment Capital Increase have been issued around March is as follows.

(1) If all the New Shares for the Third-Party Allotment are issued by March 9, 2023

Board of Directors resolution	January 17, 2023
EGM date	February 17, 2023
Final date for creditor objections	March 15, 2023 (scheduled)
	Around early-March 2023
Date of issuance for the New Shares under the Third-Party Allotment	(scheduled)
Designation of common shares as securities to be delisted on the Tokyo Stock Exchange	Date of Issuance for the New
	Shares by the Third-Party
Stock Exchange	Allotment
Last trading date for common shares on the Tokyo Stock Exchange	March 28, 2023 (scheduled)
Date of de-listing of common shares on the Tokyo Stock Exchange	March 29, 2023 (scheduled)
Effective date of Share Consolidation	March 31, 2023 (scheduled)
Effective date of Capital Reduction and Appropriation of Surplus	March 31, 2023 (scheduled)

(2) If all the New Shares for the Third-Party Allotment are issued between March 10, 2023 and by March 31, 2023

Board of Directors resolution	January 17, 2023
EGM date	February 17, 2023
Final date for creditor objections	March 15, 2023 (scheduled)
Date of issuance for the New Shares under the Third-Party Allotment	Around mid-to late-March 2023 (scheduled)
Designation of common shares as securities to be delisted on the Tokyo Stock Exchange	Date of Issuance for the New Shares under the Third-Party Allotment
Last trading date for common shares on the Tokyo Stock Exchange	March 31, 2023 (scheduled)
Date of de-listing of common shares on the Tokyo Stock Exchange	April 19, 2023 (scheduled)
Effective date of Share Consolidation	April 20, 2023 (scheduled)
Effective date of Capital Reduction and Appropriation of Surplus	April 22, 2023 (scheduled)

5. Future Outlook

The Capital Reduction is a transfer treatment that transfers capital and capital reserves to the account of other capital surplus within the net assets section of the balance sheet, and the Appropriation of Surplus is a transfer treatment that converts other capital surplus into retained earnings carried forward within the net assets section of the balance sheet, and neither of these create any change to the Company's net assets or have any impact on the Company's performance.

III. Change in Representative Board Member and Officer Appointments

At the Board of Directors Meeting held today, we made resolution regarding a change in Representative Board Member and officer appointments as follows. The official decision with respect to these matters will be made at the EGM and the subsequent Board of Directors meeting.

1. Change in Representative Board Member

(1) Details of the change

Name	New position	Former position
Shingo Iwamoto	Representative Board Member,	
	President & CEO	-

(2) Reasons for the change

Since Yuichi Tamura, the Representative Board Member, President & CEO of the Company, plans to resign as Representative Board Member, President & CEO as of the date of completion of payment for the Third-Party Allotment as described in the "Notice Regarding Change in Representative Board Member" dated November 14, 2022, as his successor, Shingo Iwamoto is to be appointed as Representative Board Member, President & CEO.

(3) Career summaries of new Representative Board Member

Name	Career summary	Number of shares owned
Shingo Iwamoto (Born July 20, 1960)	Apr. 1983 Joined Yamanouchi Pharmaceutical (now Astellas Pharma) Oct. 2004 President and Representative Director, Astellas Pharma Philippines Oct. 2011 Group leader of Sales Strategy Dept, Astellas Pharma Apr. 2012 Group leader of Medical Affairs Dept, Astellas Pharma Apr. 2014 Head of Sales and Marketing Department, Teva Seiyaku May 2016 President and Representative Director, Aspen Japan Apr. 2020 President and Representative Director, Sandoz Japan	0 shares

(4) Date of the change

Date of completion of payment for the Third-Party Allotment (scheduled)

2. Officer appointments

(1) Career summaries of newly appointed Board Members (excluding Board Members Who Are Audit and Supervisory Committee Members) (scheduled to assume office on the date of completion of payment for the Third-Party Allotment)

Name	Career summary		
	Apr. 1983 Joined Yamanouchi Pharmaceutical (now Astellas Pharma)		
	Oct. 2004 President and Representative Director, Astellas Pharma Philippines		
Shingo Iwamoto	Oct. 2011 Group leader of Sales Strategy Dept, Astellas Pharma		
(Born Jul. 20, 1960)	Apr. 2012 Group leader of Medical Affairs Dept, Astellas Pharma		
	Apr. 2014 Head of Sales and Marketing Department, Teva Seiyaku		
	May 2016 President and Representative Director, Aspen Japan		
	Apr. 2020 President and Representative Director, Sandoz Japan		
	Apr. 1977 Joined Sanseido (now MEDIPAL HOLDINGS)		
	Jul. 2004 Executive Officer, KURAYA SANSEIDO (now		
	MEDIPAL HOLDINGS)		
	Jun. 2007 Director, Medicio Paltac Holdings (now MEDIPAL		
	HOLDINGS)		
	Oct. 2009 Director, MEDICEO		
Yasuhiro Chofuku	Jun. 2010 Managing Director, MEDICEO		
(Born Dec. 8, 1954)	Apr. 2012 Representative Director, President and CEO, MEDICEO		
	Jun. 2012 Head of Pharmaceutical Business, MEDIPAL		
	HOLDINGS (current post)		
	Jun. 2016 Senior Managing Director, MEDIPAL HOLDINGS		
	Jun. 2019 Director, Vice President, MEDIPAL HOLDINGS (current		
	post)		
	Apr. 2022 Representative Director, Chairperson, MEDICEO		
	Apr. 1990 Joined the Industrial Bank of Japan		
	Feb. 2000 Joined Goldman Sachs Japan		
Takashi Shinmei (Born Feb. 27 1965)	May 2003 Joined J Will Partners		
	Nov. 2006 Executive Director, Shinwa Bank		
	Jul. 2012 Director, J Will Partners		
	Feb. 2014 Director, J Will Corporation (current post)		
	Nov. 2020 Senior Advisor, J Will Asset Management (current post)		
	Oct. 2022 President and Representative Director, J X Wind (current		
	post)		

Name	Career summary		
Eiji Hasegawa (Born Jun. 11, 1974)	Apr. 1997 Joined Chuo Audit Corporation (Chuo Aoyama Audit Corporation) Apr. 1999 Registered as certified public accountant Mar. 2004 Joined J Will Partners Apr. 2011 Partner, J Will Partners Oct. 2022 Director, J Will Partners (current post)		
Shigetoshi Ebihara (Born Nov. 21, 1979)	Apr. 2002 Joined Keyence Nov. 2013 Joined Frontier Management Jan. 2021 J Will Asset Management (current post) Jun. 2021 Outside Director, ND Software (current post)		

(2) Career summaries of newly appointed Board Members Who Are Audit and Supervisory Committee Members (scheduled to assume office on the date of completion of payment for the Third-Party Allotment Capital)

Name	Career summary	
Makoto Shiragami (Born Oct. 16, 1951)	Apr. 1984 S Pacific Region Apr. 1985 S Jul. 1999 H Adverse Drug Mar. 2001 F Welfare Apr. 2001 F Apr. 2017 F Heisei Univers Apr. 2020 J Jul. 2021 F Nobelpharma	Foined Nobelpharma Executive Officer, Head of Compliance Division,
Yoshihito Ofuji (Born Aug. 28, 1967)	Dec. 2019 J Apr. 2021 I Pharmaceutica Oct. 2022 J Oct. 2022 I	Joined Takeda Pharmaceutical Company Joined Nihon Pharmaceutical Director and Head of Accounting Dept., Nihon al Joined MEDIPAL HOLDINGS Deputy Head of Finance and Accounting Dept. DLDINGS (current post)

	Apr. 2011	Joined KPMG Azsa LLC
	Sep. 2015	Registered as certified public accountant
Keisuke Enomoto	Oct. 2015	Joined J Will Partners
(Born Dec. 16, 1987)	Nov. 2022	Representative, Enomoto Certified Public Accountants
	(current post)	
	Nov. 2022	Representative Director, suct Advisory (current post)

(3) Board Member appointments after completion of payment for the Third-Party Allotment (scheduled)

Name	Position	Significant Concurrent Positions
Shingo	Representative Board Member,	
Iwamoto	President & CEO	-
		Vice-President and Director,
Yasuhiro	Chairperson and Outside Director	MEDIPAL HOLDINGS
Chofuku	Champerson and Outside Director	Chairperson and Representative
		Director, MEDIPAL HOLDINGS
Osamu Mihara	Director and Executive Operating Officer	-
Hirotoshi Naruse	Director and Executive Vice President	-
Shuji Ishida	Director and Executive Vice President	-
Susumu Kanda	Director and Executive Vice President	-
Takashi	Independent Outside Director	Director, J Will Corporation
Shinmei		President and Representative
		Director, J X Wind
Eiji Hasegawa	Independent Outside Director	Director, J Will Partners
Shigetoshi	Independent Outside Director	J Will Asset Management
Ebihara		Outside Director, ND Software

Name	Position	Significant Concurrent Positions
Makoto	Independent Outside Director, Audit	Executive Officer, Head of
Shiragami	Committee Member	Compliance Division, Nobelpharma
		(current post)
		Professor Emeritus, Nihon
		University (current post)
		Representative Manager,
		Pharmacoeconomics Research
		Society
		Trustee, Public Incorporated
		Foundation, the Health Care Science
		Institute
		Committee Head of the Manager
		Training Committee The Japan
		Home-Health Apparatus Industrial
		Association
		Councilor, OTC Self-Medication
		Promotion Foundation
Yoshihito Ofuji	Independent Outside Director, Audit	Deputy Head of Finance and
	Committee Member	Accounting Dept., MEDIPAL
		HOLDINGS
Keisuke	Independent Outside Director, Audit	Representative, Enomoto Certified
Enomoto	Committee Member	Public Accountants
		Representative Director, suct
		Advisory

(4) Resigning Board Members (scheduled to retire on the date of completion of payment for the Third-Party Allotment)

Name	Position
Yuichi Tamura	Representative Board Member,
Tulciii Tailiula	President & CEO
Hajime Imamura	Independent Outside Director
Kyoko Tanebe	Independent Outside Director
Noboru Inasaka	Director and Audit Committee Member
Hitoshi Hori	Independent Outside Director and Audit Committee Member
Kou Sato	Independent Outside Director and Audit Committee Member