

To Whom It May Concern



(Securities Code 4541 Tokyo Stock Exchange, First Section)

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Revision of the 6th Mid-term Business Plan "Pyramid"

Although the Nichi-lko Group formulated and announced its 6th Mid-term Business Plan "Pyramid" for the four years from April 2012 to March 2016 in March 2012, we hereby give notice that there will be a partial revision to the plan in order to ensure flexible business management matching the changes in the business environment that has been seen via reviewing the last two years.

- 1. Changes in the Nichi-Iko Group environment and the market environment
 - Accelerated business promotion of biosimilars
 - Overseas business expansion and alliances with outside companies for biosimilars
 - Acceleration of overseas business expansion
 - Promoting full-scale entry into the United States
 - Business succession of manufacturing subsidiaries
 - Business succession of Astellas Group manufacturing subsidiary
 - Medical service fee / NHI price revision
 - Stronger policies for use of generic pharmaceuticals, generic NHI price (grouping, lowering initial listing prices), etc.

2. Changes of figures in the plan

As the environment has changed significantly since the plan was formulated, we will revise the 6th Mid-term Business Plan "Pyramid" for its remaining period from April 2014 to March 2016. We have raised net sales over the original plan, but as SG&A expenses will be increasing in consideration of outgoings for future global business expansion, we have revised sales, operating profit and ordinary profit.

Revised plan

(Units: millions of yen)

	Sales	Operating Profit	Ordinary Profit
Ending March 2015	123,000	9,300	9,000
Ending March 2016	137,200	12,500	12,100