Year Ending March 31, 2020
Results of 3<sup>rd</sup> Quarter
Settlement of Accounts Supplementary Material
(Apr.1 to Dec.31 2019)

February, 2020



TSE: 4541



#### Nichi-Iko increased in sales & decreased in profits

-Sales growth from Elmed acquisition, although profitability reduced due to NHI Drug Price Revision

Sagent decreased in sales & increased in profits

-Sales reduction due to supply issues with certain CMOs, although profitability improved by contribution from newly launched US products

(billion JPY)

Sales

142.1

- (+) Domestic generic sales growth 120.9%
- (+) US market sales growth 86.6%

Core Operating Profit

**7.0** 

- (- ) Effect of NHI Drug Price Revision(domestic)
- (+) Performance of newly launched US products

**Net Income** 

5.5



# // IFRS : Result -YoY-



| ( | mil | lion | JPY |
|---|-----|------|-----|
|   |     |      |     |

|                                      | FY2018<br>Q3 | vs Sales<br>(%) | FY2019<br>Q3 | vs Sales<br>(%) | YOY    |
|--------------------------------------|--------------|-----------------|--------------|-----------------|--------|
| Sales                                | 127,224      | -               | 142,162      | -               | 111.7% |
| COGS                                 | 99,749       | 78.4%           | 113,334      | 79.7%           | 113.6% |
| Gross Profit                         | 27,475       | 21.6%           | 28,827       | 20.3%           | 104.9% |
| SG&A                                 | 17,104       | 13.4%           | 18,773       | 13.2%           | 109.8% |
| R&D Expenses                         | 2,598        | 2.0%            | 2,954        | 2.1%            | 113.7% |
| Other Income                         | 463          | 0.4%            | 232          | 0.2%            | 50.1%  |
| Other Expense                        | 234          | 0.2%            | 440          | 0.3%            | 188.0% |
| Core Operating Profit                | 9,808        | 7.7%            | 7,046        | 5.0%            | 71.8%  |
| Operating Profit                     | 8,001        | 6.3%            | 6,891        | 4.8%            | 86.1%  |
| Pretax                               | 8,855        | 7.0%            | 7,832        | 5.5%            | 88.4%  |
| Net Income<br>Attributable to Parent | 6,905        | 5.4%            | 5,523        | 3.9%            | 80.0%  |
| Capital Expenditure                  | 3,663        |                 | 5,550        |                 | 151.5% |
| R&D Investment                       | 7,157        |                 | 10,639       |                 | 148.7% |
| Depreciation                         | 7,050        |                 | 8,623        |                 | 122.3% |



# / IFRS : Results -vs Forecast-



(million JPY)

|                                   | FY2019Q3<br>Forecast | vs Sales<br>(%) | FY2019Q3<br>Actual | vs Sales<br>(%) | vs<br>Forecast<br>(%) |
|-----------------------------------|----------------------|-----------------|--------------------|-----------------|-----------------------|
| Sales                             | 194,000              | -               | 142,162            | -               | 73.3%                 |
| COGS                              | 156,000              | 80.4%           | 113,334            | 79.7%           | 72.7%                 |
| Gross Profit                      | 38,000               | 19.6%           | 28,827             | 20.3%           | 75.9%                 |
| Operating Profit                  | 8,500                | 4.4%            | 6,891              | 4.8%            | 81.1%                 |
| Ordinary Profit                   | 9,000                | 4.6%            | 7,832              | 5.5%            | 87.0%                 |
| Net Profit Attributable to Parent | 6,000                | 3.1%            | 5,523              | 3.9%            | 92.1%                 |
| Capital Expenditure               | 9,000                |                 | 5,550              |                 | 61.7%                 |
| R&D Investment                    | 10,500               |                 | 10,639             |                 | 101.3%                |
| Depreciation                      | 10,900               |                 | 8,623              |                 | 79.1%                 |



## IFRS: Results -Segment- (Reported P&L)



Reported P&L

(million JPY)

|                  | Nichi-Iko    |              |        | Sagent       |              |        | Consolidated |              |        |
|------------------|--------------|--------------|--------|--------------|--------------|--------|--------------|--------------|--------|
|                  | FY2018<br>Q3 | FY2019<br>Q3 | YOY    | FY2018<br>Q3 | FY2019<br>Q3 | YOY    | FY2018<br>Q3 | FY2019<br>Q3 | YOY    |
| Sales            | 99,229       | 117,929      | 118.8% | 27,994       | 24,232       | 86.6%  | 127,224      | 142,162      | 111.7% |
| COGS             | 76,882       | 95,066       | 123.7% | 22,866       | 18,267       | 79.9%  | 99,749       | 113,334      | 113.6% |
| vs Sales         | 77.5%        | 80.6%        |        | 81.7%        | 75.4%        |        | 78.4%        | 79.7%        |        |
| Gross Profit     | 22,346       | 22,862       | 102.3% | 5,128        | 5,964        | 116.3% | 27,475       | 28,827       | 104.9% |
| vs Sales         | 22.5%        | 19.4%        |        | 18.3%        | 24.6%        |        | 21.6%        | 20.3%        |        |
| SG&A             | 12,472       | 14,504       | 116.3% | 4,632        | 4,269        | 92.2%  | 17,104       | 18,773       | 109.8% |
| R&D Expense      | 1,545        | 1,567        | 101.4% | 1,052        | 1,387        | 131.8% | 2,598        | 2,954        | 113.7% |
| Other Income     | 465          | 240          | 51.6%  | -2           | -7           | -      | 463          | 232          | 50.1%  |
| Other Expense    | 122          | 440          | 360.7% | 111          | 0            | -      | 234          | 440          | 188.0% |
| Operating Profit | 8,671        | 6,591        | 76.0%  | -669         | 300          | -      | 8,001        | 6,891        | 86.1%  |
| vs Sales         | 8.7%         | 5.6%         |        | -2.4%        | 1.2%         |        | 6.3%         | 4.8%         |        |

<Exchange Rate>

(JPY Per \$)

|        | Q1     | Q2     | Q3     |
|--------|--------|--------|--------|
| FY2018 | 109.07 | 111.46 | 112.90 |
| FY2019 | 109.90 | 107.35 | 108.76 |



## IFRS: Results -Segment- (Corebased P&L)



Core based P&L

(million JPY)

|                       | Nichi-Iko    |              |        |              | Sagent       |        |              | Consolidated |        |  |
|-----------------------|--------------|--------------|--------|--------------|--------------|--------|--------------|--------------|--------|--|
|                       | FY2018<br>Q3 | FY2019<br>Q3 | YOY    | FY2018<br>Q3 | FY2019<br>Q3 | YOY    | FY2018<br>Q3 | FY2019<br>Q3 | YOY    |  |
| Sales                 | 99,229       | 117,929      | 118.8% | 27,994       | 24,232       | 86.6%  | 127,224      | 142,162      | 111.7% |  |
| COGS                  | 76,882       | 95,066       | 123.7% | 21,278       | 18,267       | 85.8%  | 98,160       | 113,334      | 115.5% |  |
| vs Sales              | 77.5%        | 80.6%        |        | 76.0%        | 75.4%        |        | 77.2%        | 79.7%        |        |  |
| Gross Profit          | 22,346       | 22,862       | 102.3% | 6,716        | 5,964        | 88.8%  | 29,063       | 28,827       | 99.2%  |  |
| vs Sales              | 22.5%        | 19.4%        |        | 24.0%        | 24.6%        |        | 22.8%        | 20.3%        |        |  |
| SG&A                  | 12,364       | 14,504       | 117.3% | 4,632        | 4,269        | 92.2%  | 16,996       | 18,773       | 110.5% |  |
| R&D Expense           | 1,545        | 1,567        | 101.4% | 1,052        | 1,387        | 131.8% | 2,598        | 2,954        | 113.7% |  |
| Other Income          | 465          | 240          | 51.6%  | -2           | -7           | -      | 463          | 232          | 50.1%  |  |
| Other Expense         | 122          | 285          | 233.6% | 0            | 0            | -      | 122          | 285          | 233.6% |  |
| Core Operating Profit | 8,778        | 6,746        | 76.9%  | 1,030        | 300          | 29.1%  | 9,808        | 7,046        | 71.8%  |  |
| vs Sales              | 8.8%         | 5.7%         |        | 3.7%         | 1.2%         |        | 7.7%         | 5.0%         |        |  |

<Excluded following items from Reported P&L>

(million JPY)

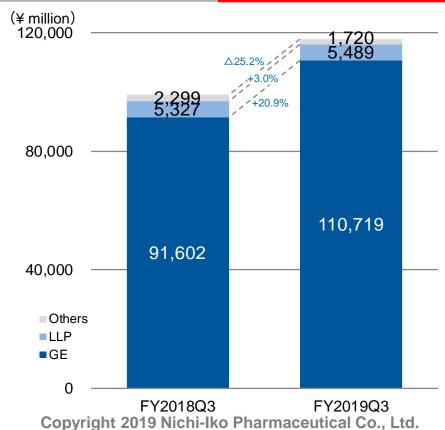
| Note                                      |               | Nich    | i-lko   | Sagent  |         |
|---|---------------|---------|---------|---------|---------|
| Note                                      |               | FY 2018 | FY 2019 | FY 2018 | FY 2019 |
| Impairment of Currently Marketed Products | COGS          | -       |         | 1,588   | -       |
| Elmed Integration Cost                    | SG&A expense  | 107     | -       | -       | -       |
| Elmed Restructuring Cost                  | Other expense | -       | 140     | -       | -       |
| Impairment of IPR&D                       | Other expense | -       | 14      | 111     | -       |



#### IFRS: Sales Performance by Category of Products



|        |          |          | (millio  | on JPY) |
|--------|----------|----------|----------|---------|
|        | FY2018Q3 | FY2019Q3 | YOY      |         |
|        | Actual   | Actual   | Variance | %       |
| GE     | 91,602   | 110,719  | 19,116   | 120.9%  |
| LLP    | 5,327    | 5,489    | 162      | 103.0%  |
| Others | 2,299    | 1,720    | -578     | 74.8%   |
| Total  | 99,229   | 117,929  | 18,700   | 118.8%  |



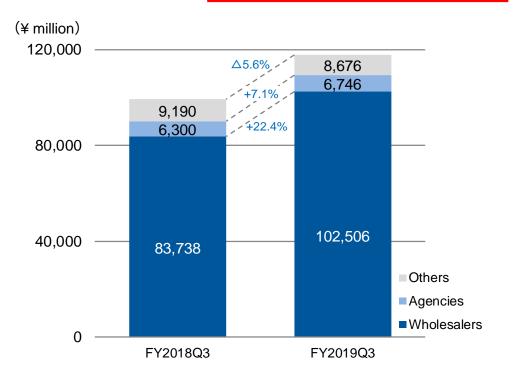


#### IFRS: Sales Performance by Distribution Channel



| (mil      | lion | JP, | YÌ  |
|-----------|------|-----|-----|
| (,,,,,,,, |      | ٠.  | . , |

| Distribution - | FY201  | 8Q3    | FY2019Q3 |        |          |        |  |
|----------------|--------|--------|----------|--------|----------|--------|--|
|                | Actual |        | Actu     | al     | YOY      |        |  |
| Charmer        | Sales  | %      | Sales    | %      | Variance | %      |  |
| Wholesalers    | 83,738 | 84.4%  | 102,506  | 86.9%  | 18,768   | 122.4% |  |
| Agencies       | 6,300  | 6.3%   | 6,746    | 5.7%   | 446      | 107.1% |  |
| Others         | 9,190  | 9.3%   | 8,676    | 7.4%   | -514     | 94.4%  |  |
| Total          | 99,229 | 100.0% | 117,929  | 100.0% | 18,700   | 118.8% |  |





Japan

#### IFRS: Sales Performance by NHI Listed Year



(million JPY) 604 20,000 2,932 FY2018 FY2019 Variance YOY 3,889 Q3 Q3 9,692 604 604 Listed in 2019 1,186 2,352 28752 Listed in 2018 1,186 2,932 1,746 247.2% 10,025 8,127 Listed in 2017 2,752 3,889 1,137 141.3% 1.925 6,924 80,000 8,619 809 1,433 Listed in 2016 624 177.1% 5,319 4,567 6,385 Listed in 2015 8,127 9,692 1,565 119.3% 3,314 5,781 5,393 Listed in 2014 1,925 2,352 427 122.2% 4,990 Listed in 2013 8,619 10,025 1,406 116.3% Listed in 2012 4,567 6,924 2,357 151.6% 40,000 ■ Listed in 2011 3,314 5,319 2,005 160.5% 61,954 ■ Listed in 2010 5,393 6,385 992 118.4% 56,799 Listed in 2009 4,990 5,781 791 115.9% Others 56,799 61,954 5,155 109.1% 98,485 117,297 18,809 119.1% Total

FY2018Q3

FY2019Q3



#### IFRS: Sales Performance by Medical Institutions



|              | F                 | FY2018Q3     |                       | FY2019Q3          |              |                       |  |
|--------------|-------------------|--------------|-----------------------|-------------------|--------------|-----------------------|--|
| GE           | No. of<br>Clients | YOY<br>Sales | YOY<br>No. of Clients | No. of<br>Clients | YOY<br>Sales | YOY<br>No. of Clients |  |
| All          | 129,336           | 99.5%        | 100.3%                | 130,334           | 122.7%       | 100.8%                |  |
| DPC Hospital | 1,714             | 97.0%        | 100.1%                | 1,717             | 125.0%       | 100.2%                |  |
| Pharmacy     | 58,161            | 100.6%       | 101.6%                | 58,809            | 126.8%       | 101.1%                |  |
|              |                   |              |                       |                   |              |                       |  |

|              | Total No. of          | FY2018Q3             |                   | FY2019Q3             |                   |                  | YOY    |                   |
|--------------|-----------------------|----------------------|-------------------|----------------------|-------------------|------------------|--------|-------------------|
| All Products | Institutions in Japan | Sales<br>Composition | No. of<br>Clients | Sales<br>Composition | No. of<br>Clients | Covered<br>Ratio | Sales  | No. of<br>Clients |
| All          | -                     | 100.0%               | 111,866           | 100.0%               | 114,612           | -                | 125.0% | 102.5%            |
| Hospital     | 8,360                 | 15.4%                | 8,181             | 15.6%                | 8,171             | 97.7%            | 127.1% | 99.9%             |
| DPC Hospital | 1,750                 | 10.0%                | 1,713             | 10.5%                | 1,717             | 98.1%            | 130.0% | 100.2%            |
| Clinic       | 104,013               | 9.0%                 | 45,825            | 7.8%                 | 47,787            | 45.9%            | 109.1% | 104.3%            |
| Pharmacy     | 60,278                | 68.3%                | 57,860            | 70.1%                | 58,654            | 97.3%            | 128.4% | 101.4%            |
| Others       | -                     | 7.4%                 | -                 | 6.4%                 | -                 | -                | 109.0% | -                 |

#### Forward-Looking Statements

The information contained in this document is not intended as solicitation material for buying or selling the company's shares.

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