To whom it may concern

| Company name:      | Nichi-Iko Pharmaceutical Co., Ltd.            |  |
|--------------------|-----------------------------------------------|--|
|                    | (Securities Code: 4541, Tokyo Stock Exchange) |  |
| Representative nam | ne: Yuichi Tamura, President & CEO            |  |
| Contact:           | Kazuya Okada, President Office, Director,     |  |
|                    | Management Support Department                 |  |

## Notice Regarding Change in Representative Board Member and Officer Appointments

At the Board of Directors meeting held today, We made a resolution regarding a change in Representative Board Member and officer appointments as follows.

The official decision with respect to these matters will be made at the 58th Ordinary General Meeting to be held on June 30, 2022 and the subsequent Board of Directors meeting.

## Particulars

1. Change in Representative Board Member

(1) Reason for the change

End of term of office

(2) Details of the change

| Name                  | New position  | Former position                  |
|-----------------------|---------------|----------------------------------|
| Takahiro<br>Yoshikawa | (resignation) | Representative Board Member,     |
|                       |               | Responsible for Premium Quality, |
|                       |               | Supply Chain, and BS Management  |

(3) Date of change

June 30, 2022

## 2. Officer appointments

(1) Career summaries of newly appointed Board Members (excluding Board Members Who Are Audit and Supervisory Committee Members)

| Name                                       | Career summary                            |                                                                                                                                                                                                     |  |
|--------------------------------------------|-------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--|
|                                            | March 1994:<br>April 2013:<br>April 2018: | Joined the Company<br>Branch Manager, Sendai Branch of the Company<br>Operating Officer and Vice Head of the Sales &                                                                                |  |
| Osamu Mihara<br>Born July 29, 1971         | January 2020:                             | Marketing Division of the Company<br>Senior Vice President and Head of the Sales &<br>Marketing Division of the Company                                                                             |  |
|                                            | April 2022:                               | Executive Vice President and Head of the Sales &<br>Marketing Division of the Company                                                                                                               |  |
|                                            | April 1985:<br>April 2017:                | Joined Asahi Chemical Industry Co., Ltd.<br>General Manager, Regulatory Affairs and Reliability<br>Assurance Center, Asahi Kasei Pharma Corporation<br>and Director, Asahi Kasei Sinmed Corporation |  |
| Hirotoshi Naruse<br>Born February 12, 1960 | April 2020:                               | Joined the Company as Director of GMP Aud<br>Office                                                                                                                                                 |  |
|                                            | April 2021:                               | Senior Vice President and Head of Quality<br>Operations Division of the Company                                                                                                                     |  |
|                                            | April 2022:                               | Executive Vice President and Head of Quality<br>Operations Division of the Company (current<br>position)                                                                                            |  |
|                                            | April 1981:                               | Joined The Hokuriku Bank, Ltd.                                                                                                                                                                      |  |
|                                            | June 2012:                                | General Manager, Horikawa Branch, The Hokuriku<br>Bank, Ltd.                                                                                                                                        |  |
|                                            | October 2013:                             | Joined the Company as Director, Finance Department                                                                                                                                                  |  |
| Shuji Ishida<br>Born September 4, 1958     | April 2015:                               | Operating Officer and Vice Head of the Administrative Division of the Company                                                                                                                       |  |
| 1 ,                                        | May 2019:                                 | Senior Vice President and Head of the Administrative Division of the Company                                                                                                                        |  |
|                                            | April 2022:                               | Executive Vice President and Head of the Administrative Division of the Company (current position)                                                                                                  |  |
|                                            | April 1985:                               | Joined The Sumitomo Bank, Ltd.                                                                                                                                                                      |  |
| Susumu Kanda                               | March 2012:                               | Executive Officer and Head of Corporate Business,<br>SMBC Nikko Securities Inc.                                                                                                                     |  |
| Born October 26, 1962                      | October 2020:                             | Joined the Company as Senior Vice President and<br>Director of the President Office                                                                                                                 |  |
|                                            | April 2022:                               | Executive Vice President and Director of the President Office of the Company (current position)                                                                                                     |  |

(2) Career summaries of newly appointed Board Members Who Are Audit and Supervisory Committee Members

| Name                                     | Career summary                                                                                           |                                                                                                                                                                                                                                                                                                                                                                                                         |
|------------------------------------------|----------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Noboru Inasaka<br>Born December 18, 1955 | March 1978:<br>December 2001:<br>May 2009:<br>December 2011:<br>June 2014:<br>April 2018:<br>April 2022: | Joined the Company<br>Director, Operation Department of the Company<br>Senior Operating Officer and Director, Purchasing<br>Department of the Company<br>Senior Operating Officer and Head of the<br>Administrative Division of the Company<br>Board of Senior Director of the Company<br>Board Member and Executive Vice President of the<br>Company<br>Board Member of the Company (current position) |

Note: Noboru Inasaka is currently a Board Member of the Company that is not an Audit and Supervisory Committee Member, but will resign from the role of the Board Member of the Company that is not an Audit and Supervisory Committee Member at the close of the 58th Ordinary General Meeting.

| Name             | Position                                   | Significant Concurrent<br>Positions |
|------------------|--------------------------------------------|-------------------------------------|
| Yuichi Tamura    | President & CEO, Responsible for           |                                     |
|                  | Compliance of the Company                  | -                                   |
| Osamu Mihara     | Board Member, Senior Executive Vice        |                                     |
|                  | President (newly appointed)                |                                     |
|                  | Head of the Corporate Reconstruction       |                                     |
|                  | Division and Responsible for Sales &       | -                                   |
|                  | Marketing, Logistics, Development &        |                                     |
|                  | Planning Divisions                         |                                     |
|                  | Board Member, Executive Vice President,    |                                     |
|                  | Responsible Officer (newly appointed)      |                                     |
| TT' / 1'ST       | Head of the Quality Operations Division    |                                     |
| Hirotoshi Naruse | and Responsible for Production,            | -                                   |
|                  | Pharmaceutical Technology, and Quality     |                                     |
|                  | Assurance & Pharmacovigilance Divisions    |                                     |
|                  | Board Member, Executive Vice President     |                                     |
|                  | (newly appointed)                          |                                     |
| Shuji Ishida     | Head of the Administrative Division and    | -                                   |
|                  | Responsible for the Procurement Division   |                                     |
|                  | Board Member, Executive Vice President     |                                     |
|                  | (newly appointed)                          |                                     |
| с <u>и</u> 1     | Director, President Office and Responsible |                                     |
| Susumu Kanda     | for the Regulatory Affairs Division,       | -                                   |
|                  | Compliance Office, and Internal Audit      |                                     |
|                  | Office                                     |                                     |
| Hajime Imamura   | Outside Board Member                       | Attorney at law                     |
| Kyoko Tanebe     |                                            | Medical doctor and Member,          |
|                  | Outside Board Member                       | Toyama Prefectural Assembly         |
| Nohom Inggal-    | Board Member and Supervisory Committee     |                                     |
| Noboru Inasaka   | Member                                     | -                                   |
| II:41-1 II '     | Outside Board Member and Audit and         | Certified public accountant         |
| Hitoshi Hori     | Supervisory Committee Member               | and tax accountant                  |

| Name     | Position                           | Significant Concurrent      |
|----------|------------------------------------|-----------------------------|
|          |                                    | Positions                   |
| Kou Sato | Outside Board Member and Audit and | Certified public accountant |
|          | Supervisory Committee Member       | and tax accountant          |

## (4) Resigning Board Members

| Name          | Position                               | Reason for stepping down |  |
|---------------|----------------------------------------|--------------------------|--|
| Takahiro      | Representative Board Member and        | End of term of office    |  |
| Yoshikawa     | Responsible Officer                    | End of term of office    |  |
| Kenji Akane   | Board Member                           | End of term of office    |  |
| Shigeo Takagi | Outside Board Member                   | End of term of office    |  |
| Hideki Sakai  | Outside Board Member                   | End of term of office    |  |
| Toshinori     | Board Member and Audit and Supervisory | End of term of office    |  |
| Kongoji       | Committee Member                       |                          |  |

These officer appointments represent a reform of the management structure intended to restore the Company's business performance. These management reforms also put Board Members in charge of divisions and strengthen collaboration between divisions in order to enable the agile responses by the Company.

In addition, given that an optimal company-wide system based on strong leadership and accountability is necessary in order to achieve radical restructuring, a Corporate Reconstruction Division has been established, with the Board Member, Senior Executive Vice President (newly appointed), Osamu Mihara, as the division head.

End